Course Syllabus
PHI 511, Foundations of Public Health
Autumn 2020, 3 credits

Instructor: TBD  
Time: (2x/week @ 1.5 hours)
Phone: TBD  
Location: TBD
Email: TBD  
Canvas URL: TBD
Office: TBD
Office Hours: TBD

Teaching Assistants: TBD
Phone: TBD
Email: TBD
Office: TBD
Office Hours: TBD

Course Description
This interdisciplinary core course examines public health and healthcare in the US and globally using a social justice lens and emphasizing the interconnectedness of population and individual health. Using public health and healthcare delivery as the overarching framework, the course will cover foundational elements of public health, including, but not limited to, its history and impact, the importance of health equity and human rights, and how racism manifests and is perpetuated within public health and healthcare systems. The course will build a sense of community and instill a public health mindset among each entering MPH cohort by having all students learning together, and it will lay the foundation for students to work effectively as public health professionals on inter-professional teams.

Course Learning Objectives
After successfully completing the course, students will be able to do the following, within global and national settings:
1. Compare and critique public health and healthcare organizations, systems, and approaches.
2. Evaluate the evolution and impact of public health programs and healthcare delivery on population health outcomes.
3. Define the three core functions of public health and explain how each contributes to primary, secondary, and tertiary prevention of diseases in different settings.
4. Integrate historical and social justice lenses to describe major causes and trends of population health.
5. Apply concepts of diversity, equity and inclusion to function as an effective member of an inter-professional team.
Readings
Each class session will have a tailored set of readings compiled from a variety of sources.

Readings will be available to you via the Canvas website (see instructions above). You are expected to have read all of the required readings prior to the class period for which they are assigned, and be able to engage in discussions around relevant topics that apply to those readings and the lecture for that day.

Learning Assessments & Grading
Final grades will be calculated as follows:

<table>
<thead>
<tr>
<th>Assessment Item</th>
<th>Grade Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contribution to small group discussions with peer- and self-assessments</td>
<td>15%</td>
</tr>
<tr>
<td>Responses to individual assignments uploaded by students once per week</td>
<td>10%</td>
</tr>
<tr>
<td>Responses to group assignments uploaded to Canvas once per week by group leads, who will rotate each week</td>
<td>10%</td>
</tr>
<tr>
<td>Two quizzes with short answer responses that occur mid-quarter (numeric grade)</td>
<td>25%</td>
</tr>
<tr>
<td>Final paper on one of three topics due at end of the quarter (numeric grade)</td>
<td>40%</td>
</tr>
</tbody>
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Course Outline

**MODULE 1: Core Functions of Public Health**

1. Individual vs population health
2. Ten essential services of public health
3. Primary, secondary, tertiary prevention
4. Introduction to determinants of health
5. Social class, racism, discrimination and privilege in public health systems

**MODULE 2: Healthcare Systems and Delivery in the US and Globally**

6. Approaches to healthcare
7. Quality and coverage
8. Implementation (e.g., cost, workforce)
9. Regulatory systems
10. Novel approaches to bridge healthcare and communities
11. Social class, racism, discrimination and privilege in healthcare delivery
MODULE 3: Population Health: Past, Present and Future

<table>
<thead>
<tr>
<th>12</th>
<th>Trends in morbidity and mortality</th>
</tr>
</thead>
<tbody>
<tr>
<td>13</td>
<td>History of public health and impact of globalization</td>
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<tr>
<td>14</td>
<td>Pragmatic challenges</td>
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<tr>
<td>15</td>
<td>Inter-professional teamwork</td>
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<tr>
<td>16</td>
<td>Diversity, equity, and inclusion</td>
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</tbody>
</table>

Readings, Assignments, and Assessments

**MODULE 1: Core Functions of Public Health**

Each session will start with a short introduction of Module 1, topics 1-5, by the instructors or guest discussants, when appropriate.

**Class exercises:** These will be based on case studies and readings related to the core functions of public health. This module will use case studies that emphasize different aspects of public health, such as environmental health, nutrition, genetics, etc., and that take both global and local perspectives.

**Individual homework assignments:** Each week students will have one short writing assignment based on the readings, class discussions and/or case study. The first exercise will include a self-reflection, in addition to reflections on individual vs population health aspects of the case.

**Group assignments:** Students will perform class exercises working in small groups. For Module 1, there will be a case study that brings out core functions of public health, specifically addressing topics 1-5; in addition, students will be learning how to work effectively in small groups. The first in-class group exercise might include establishing group norms and values, and defining roles for different group members. This would be submitted along with responses to questions presented in the case. Group assignments would be due once per week and group members would need to rotate responsibility for submission.

**Quiz for module:** At the end of module, there will be a short answer or multiple choice quiz taken in class.

**Required and suggested readings** (by topic 1-5):

*Individual vs. population health*


*Ten essential services of public health*

Course Syllabus, PHI 511, Autumn 2020

- Choose from: Public Health Essentials In Action Online
- Strategic Planning Within the Context of the Ten Essential Services
- Optional viewing: Hot Topics in Practice: Making the Case for Foundational Public Health Services presented by Barry King.
  - [http://www.nwcphp.org/training/opportunities/webinars/foundational-public-health-services](http://www.nwcphp.org/training/opportunities/webinars/foundational-public-health-services)

**Primary, secondary and tertiary prevention**

- Picture of America: Prevention, CDC.
- *Environmental Health: From global to local* (3rd ed., Public Health/Environmental Health). San Francisco, California: Jossey-Bass. (This entire book is free online through our library system.) This chapter includes a considerable amount on core functions of environmental public health, including concepts of EHP prevention.

**Introduction to determinants of health**

- Watch: Choose from Health Equity 101. [https://www.phlearningnavigator.org/training/health-equity-101](https://www.phlearningnavigator.org/training/health-equity-101)
- Measuring Health Disparities [https://www.phlearningnavigator.org/training/measuring-health-disparities](https://www.phlearningnavigator.org/training/measuring-health-disparities)
- Chapter 1. Introduction to Environmental Health; What Is Environmental Health? from Frumkin, H. (2016).
- Environmental Health: From global to local (3rd ed., Public Health/Environmental Health). San Francisco, California: Jossey-Bass. (This entire book is free online through our library system.)
- The Global Syndemic: Uniting Actions to Address Obesity, Undernutrition, and Climate Change. This report highlights how food and food systems relate to chronic disease and maternal and child health and this can be discussed in the context of climate change.
  - [https://www.thelancet.com/pdfs/journals/lancet/PIIS0140-6736(18)32822-8.pdf](https://www.thelancet.com/pdfs/journals/lancet/PIIS0140-6736(18)32822-8.pdf)

**Social class, racism, discrimination and privilege in public health systems**

- Watch: Ted Talk video of Mary Jones re: Allegories on race and racism
  - [https://www.youtube.com/watch?v=GNhcY6fTyBM](https://www.youtube.com/watch?v=GNhcY6fTyBM)
Course Syllabus, PHI 511, Autumn 2020


MODULE 2: Healthcare Systems and Delivery in the US and Globally

Each session will start with a short introduction of Module 2, topics 6-11, by the instructors or guest discussants, when appropriate.

Class exercises: These will be based on case studies and readings related to health care systems and healthcare delivery in the US and globally. This module will use case studies that emphasize different aspects of healthcare systems and delivery, such as the four types of delivery systems.

Individual assignments: Weekly assignments will be turned in at the start of class and address aspects of the case that will be discussed further in class. For example, students may be asked to address in a short written assignment, the cost of healthcare in different systems, quality of services, and/or issues around access to care.

Group assignments: In-class group exercises and group assignments will build towards five actionable items on how to improve the healthcare systems and delivery in the US or elsewhere more equitable, affordable and effective.

Quiz for module: At the end of module, there will be a short answer or multiple choice quiz taken in class.

Required and Suggested Readings (by topic 6-11):

Approaches to healthcare
- Systems thinking for health systems strengthening (Chapter 1), Editors de Savigny, Adam. WHO, 2009
- T.R. Reid: The Healing of America (Book used at HSERV511 covers approaches to care from a global perspective

Quality and coverage
- Chapter 3 and 10 of the Prevention of Illness (Bodenheimer & Grumbach: Understanding Health Policy).

Implementation
- Chapter 2, 4, 7, 8 and 9 - (Bodenheimer & Grumbach: Understanding Health Policy book.

Regulatory systems
Course Syllabus, PHI 511, Autumn 2020

Novel approaches to bridge healthcare and communities
- Chapter 11 of the Prevention of Illness (Boddenheimer & Grumbach: Understanding Health Policy).
- CDC Community-Clinical Linkages

Social class, racism, discrimination and privilege in healthcare systems and delivery
- AJPH qualitative analysis on social class and health among African Americans [https://ajph.aphapublications.org/doi/pdf/10.2105/AJPH.93.5.742](https://ajph.aphapublications.org/doi/pdf/10.2105/AJPH.93.5.742)

MODULE 3: Population Health: Past, Present and Future
Each session will start with a short introduction of Module 3, topics 12-16, by the instructors or guest discussants, when appropriate.

Class exercises: These will be based on case studies and readings related to population health in the past, present and future, and build on the public health and healthcare delivery concepts introduced in Modules 1 and 2. Additionally, this module will include 1-2 class sessions focused on inter-professional education (IPE). One of these will include a joint exercise with students from other professions, such as law, policy, social work, nursing, medicine and pharmacy. A second session may incorporate an instructor-led discussion of IPE and an exercise that encourages students to reflect as a group on the experience.

Individual assignments: Weekly assignments will be turned in at the start of class and address aspects of the case that will be discussed further in class. For example, students will be asked to complete self-assessments after their experience in the IPE group exercise; short essay to consider sources of morbidity data for non-reportable conditions in the US and in low and middle income countries.

Group assignments: In-class group exercises and group assignments will be case-based
Additionally, for example, small group activity in class (assessed): compare and contrast data reliability of mortality statistics in comparison to morbidity statistics, using cancer incidence as an example of morbidity statistics.

Final paper: A final paper will be due at the end of the quarter that addresses a prompt (selected from among 3-4 different options) and demonstrates an understanding of key concepts in public health as they relate to challenges in healthcare delivery and population health.

Required and suggested readings:

*Trends in Morbidity and Mortality*
- Heart Disease Death Rates Among Blacks and Whites Aged ≥35 Years — United States, 1968–2015  Surveillance Summaries / March 30, 2018 / 67(5);1–11 [https://www.cdc.gov/mmwr/volumes/67/ss/ss6705a1.htm?s_cid=ss6705a1_w](https://www.cdc.gov/mmwr/volumes/67/ss/ss6705a1.htm?s_cid=ss6705a1_w)
- Gallaway MS, Henley SJ, Steele CB, et al. Surveillance for Cancers Associated with Tobacco Use — United States, 2010–2014. MMWR Surveill Summ 2018;67(No. SS-12):1–42. [https://www.cdc.gov/mmwr/volumes/67/ss/ss6712a1.htm?s_cid=ss6712a1_w](https://www.cdc.gov/mmwr/volumes/67/ss/ss6712a1.htm?s_cid=ss6712a1_w)

*History of public health and impact of globalization*
- The development of the discipline of public health, Section 1, *Oxford Textbook of Global Public Health (6 ed.)* Edited by Roger Detels, Martin Gulliford, Quarraisha Abdool Karim, and Chorh Chuan Tan.
- Paul L. Knechtges, “1. Historical Overview of Professionalism in Environmental Public Health”, *Environmental Public Health: The Practitioner’s Guide*
- Understanding models of globalization from the Alma-Ata to the neoliberal approach.

Pragmatic challenges


Diversity, equity, and inclusion

- A Note on the Biological Concept of Race and its application in Epidemiologic Research by Richard Cooper in Race, Ethnicity and Health: A Public Health Reader, THomas La Viest, Editor
- Cultural humility versus cultural competence: A critical distinction in de... Melanie Tervalon; Jann Murray-Garcia Journal of Health Care for the Poor and Underserved; May 1998; 9, 2; Research Library p. 117
- A reading on anti-oppression framework or something that illustrates the importance of “nothing about us without us”
- Take two to three tests on www.projectimplicit.org

Classroom Climate

We Are a Learning Community. The development of a supportive learning environment is fundamental to this course. As a learner-centered classroom, we all have wisdom and experience to share. Students and instructors are expected to share their knowledge, comments, critiques, feedback, and alternate opinions. Our learning space is the mutual responsibility of the instructors and the students; as such, we have a responsibility to engage in dialogue in a way that supports learning for all of us. The co-creation of this respectful environment will be fostered by listening to views other than your own with an open mind, being able to understand and appreciate another person’s point of view, and the ability to articulate your own point of view using direct, respectful communication. Being conscious of not monopolizing dialogue and/or interrupting will help create this environment as well.

We have the privilege of learning together and we have a responsibility to engage in dialogue in a way that supports learning for all of us. Here are some practices we as learning community members can strive to use in our learning process:
- My own viewpoint is important—share it. It will enrich others.
- My students’ and colleagues’ viewpoints are important—listen to them. Do not judge them.
- Extend the same listening respect to others I would wish them to extend to me. We all have room to grow to become better listeners in non-judgmental ways.
- Recognize that I might miss things others see and see things others might miss.
Course Syllabus, PHI 511, Autumn 2020

- Raise my views in such a way that I encourage others to raise theirs.
- Inquire into others’ views while inviting them to inquire into mine.
- Ask questions when I don’t understand something.
- Surface my feelings in such a way that can make it easier for others to surface theirs.
- Test my assumptions about how and why people say or do things.
- Challenge what was said or done, rather than make assumptions about the individual.
- Beware of either-or thinking.
- Be willing to take risks in moving outside my comfort zones.
- Affirm others.

Victoria Gardner, Assistant Dean of Diversity, Equity, and Inclusion, vg@uw.edu, is a resource for students with classroom climate concerns. Please also review the School of Public Health’s Student Concern Policy for further guidance on addressing student concerns.

Course Policies

- Materials for this course will be provided on the Canvas web site. Students are expected to check the site frequently to keep up to date with the content and assignments.
- Please refrain from cell phone or other personal contact usage (email, text, etc.) during class time.
- Class preparation and participation are very important for success in this course. Please arrive on time and attend the entire class time. Instructors need to be notified in advance of any absence.
- It is the student’s responsibility to obtain class materials if and when they are absent. Missing class does not excuse late assignments. Please contact the instructor(s) to request approval and for information on making up exams, homework, etc. It is at the discretion of the instructor to grant approval.
- The School of Public Health holds its faculty, staff, and students to the highest standards of professional conduct. In this class, it is expected that we will all:
  - Listen carefully and respectfully, and not talk over one another
  - Share and teach each other generously
  - Clarify the intent and impact of our comments
  - Give and receive feedback in a relationship-building manner
  - Work together to expand our knowledge by using high standards for evidence and analysis

Course Expectations

Students will learn best if they regularly complete their homework assignments on time, and actively participate during presentations, in classroom discussions, and in their small group work. In general, students who actively participate will do better in this class, both in terms of achieving the learning goals and in terms of their final grade. Given the interactive nature, we expect students to attend all or most classes in person. We do expect that students contribute to the group project while also allowing others to contribute. We also expect students present only their own work as theirs, and properly cite all intellectual content of others. We are confident all students who come prepared to class and engage with each other and the course material will be successful at achieving the course learning objectives.
Access and Accommodations
Your experience in this class is important to us, and it is the policy and practice of the University of Washington to create inclusive and accessible learning environments consistent with federal and state law. If you experience barriers based on a disability or temporary health condition, please seek a meeting with Disability Resources for Students (DRS) to discuss and address them. If you have already established accommodations with DRS, please communicate your approved accommodations to your instructor at your earliest convenience so we can discuss your needs in this course.

DRS offers resources and coordinates reasonable accommodations for students with disabilities and/or temporary health conditions. Reasonable accommodations are established through an interactive process between you, your instructor(s) and DRS. If you have not yet established services through DRS, but have a temporary health condition or permanent disability that requires accommodations (this can include but not limited to: mental health, attention-related, learning, vision, hearing, physical or health impacts), you are welcome to contact DRS at 206.543.8924 or uwdrs@uw.edu or disability.uw.edu.

Academic Integrity
Students at the University of Washington (UW) are expected to maintain the highest standards of academic conduct, professional honesty, and personal integrity. The UW School of Public Health (SPH) is committed to upholding standards of academic integrity consistent with the academic and professional communities of which it is a part. Plagiarism, cheating, and other misconduct are serious violations of the UW Student Conduct Code (WAC 478-120). We expect you to know and follow the university's policies on cheating and plagiarism, and the SPH Academic Integrity Policy. Any suspected cases of academic misconduct will be handled according to University of Washington regulations. For more information, see the UW Community Standards and Student Conduct web site.

Writing Skills Information
Writing is an important transferable skill and is important for all career pathways. Establishing a strong foundation in writing skills will help you be successful throughout your future course work and career. Therefore, this course includes several written assignments with the goal to help you identify areas of strength and improvement in your writing. However, if you feel you could benefit from additional opportunities to improve these skills, I have included below a list of resources at the UW and others accessible online.

**UW Resources:**
- Odgaard Writing and Research Center (http://depts.washington.edu/owrc/)
- OWRC English language support (http://depts.washington.edu/owrc/english-language-support)
- UW Libraries: Campus Writing Resources (https://guides.lib.uw.edu/research/writing-resources)
- UW Speaking Center (http://www.com.washington.edu/speaking-center/)
- CLUE late night writing center (http://webster.uaa.washington.edu/asp/website/clue/writing-center/)
- UW International and English Language Programs (https://www.ielp.uw.edu/)
- Foundation for International Understanding through Students (FIUTS) (http://www.fiuts.washington.edu/)
Language Learning Center (https://depts.washington.edu/llc/)
Center for Teaching and Learning website, “Academic support for international and multilingual students” (http://www.washington.edu/teaching/teaching-resources/inclusive-teaching-at-uw/teaching-im-students/academic-support-for-im-students/)

Online Resources:
- Purdue Online Writing Lab (OWL) (https://owl.purdue.edu/owl/purdue_owl.html)
- The Purdue Online Writing Lab: "ESL Students" (https://owl.purdue.edu/owl/english_as_a_second_language/esl_students/index.html)
- “Advice on Academic Writing” (University of Toronto) (http://advice.writing.utoronto.ca/)
- “Advice on Academic Writing: Using Sources” (http://advice.writing.utoronto.ca/using_sources/)
- “Online resources for writers” (Amherst) (https://www.amherst.edu/academiclife/support/writingcenter/resourcesforwriters)
Course Syllabus
PHI 512, Analytic Skills for Public Health I
Autumn 2020, 7 credits

Instructor: TBD  
Phone: TBD  
Email: TBD  
Office: TBD  
Office Hours: TBD

Time:  
Class: (3x/week, 90 min)  
Lab: (1x/week, 2 hrs)

Teaching Assistants: TBD  
Phone: TBD  
Email: TBD  
Office: TBD  
Office Hours: TBD

Canvas URL: TBD

Course Prerequisites
None

Course Description
To explore problems in public health/global health research and practice using both quantitative and qualitative methods, PHI 512 and PHI 513 will introduce mixed methods approaches to produce rigorous results. The importance of contextual understanding and integration of conceptual, theoretical, and methodological frameworks will be emphasized in the first of this two-part series. PHI 512 focuses on principles and methods of epidemiology and biostatistics, including: descriptive epidemiology, data summaries and presentation, study design, measures of excess risk, causal inference, screening, measurement error, misclassification, effect modification, confounding, confidence intervals, hypothesis testing, p-values, sample size calculation, and modeling approaches such as linear regression analysis. Includes hands-on data analysis. The material in this course will position students to continue with EPI 513 and BIOST 512 in the Winter Quarter should they seek more depth in their quantitative methods training.
Course Learning Objectives
After successfully completing this course, students will be able to:

1. List, define, and calculate measures and methods used in outbreak investigation, infectious disease epidemiology, chronic disease epidemiology, disease prevention trials, and evaluation of screening tests including major measures of disease frequency used in epidemiologic research and practice and measures of association between a given risk factor and a disease or health outcome.

2. Evaluate the integrity and comparability of data and identify gaps in data sources commonly used in epidemiologic research and practice

3. Design and interpret basic numeric and visual summaries of data

4. Describe and evaluate different study design types (both experimental and observational), including their strengths and limitations, and be able to choose and implement a study design to appropriately address a specific research question.

5. Explain the difference between population parameters and sample estimates

6. Describe the major sources of bias in epidemiologic research (confounding, selection bias, missing data and measurement error) and approaches to evaluate and reduce bias

7. Define the concept of probability, conditional probability and describe the assumptions underlying the binomial, Poisson and normal probability models

8. Design and conduct studies and statistical analyses in ways that support appropriate causal inference, including adjusting for simple confounders and addressing effect modifiers.

9. Translate a research question into a statistical model/hypothesis, conduct a hypothesis test, interpret the results (including p-values and confidence intervals for means, proportions, relative risks and odds ratios) and understand how sample size impacts these results.

10. Conduct, interpret and make predictions from a simple linear regression

11. Write a clear description of the rationale, methods, results and interpretation of a scientific investigation

12. Use R and associated tools for data input, cleaning, summarization, visualization, analysis and reproducibility

Textbooks & Readings
The following textbooks are required for this course (tentative):
- Merrill, RM. Fundamentals of Epidemiology and Biostatistics. JB Learning, 2013.

The following textbooks are not required, but recommended if you intend to continue to Epi 513:

Learning Assessments & Grading
Final grades will be calculated as follows:

<table>
<thead>
<tr>
<th>Assessment Item</th>
<th>Grade Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Weekly online quizzes</td>
<td>10%</td>
</tr>
<tr>
<td>Weekly Homework (see below)</td>
<td>20%</td>
</tr>
<tr>
<td>Midterm Exam</td>
<td>25%</td>
</tr>
<tr>
<td>Final Exam</td>
<td>25%</td>
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<tr>
<td>Data Analysis Project</td>
<td>20%</td>
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</table>
Homework can contribute up to 20 points towards your grade. Homework submissions that are complete, submitted on time, and represent the student's own work will receive credit even if some answers are incorrect. Credit will not be given for submissions that are incomplete (i.e., those that do not fully answer all parts of all questions on the problem set). If you hand in 85% or more of your homework on time as outlined above, then you will receive the maximum possible 20 pts towards your grade.

Students are encouraged to work together or in small groups on the homework problems. A good strategy is for everyone in the group to work on the problems individually and then get together to discuss the more difficult ones. However, the final version you hand in should reflect your own interpretation and understanding. That is, support and assistance with developing answers in encouraged; copying answers is not.

### Course Outline

<table>
<thead>
<tr>
<th>Week</th>
<th>Topics Covered</th>
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| 1-2  | **Case 1: Survey**  
This case study will involve a survey primarily assessing a binary outcome (eg. Whether or not the responder has health insurance). In addition, there will be categorical variables (eg. Race/ethnicity, categorized income level), and a single continuous variable (eg. age).  
**Key topics:** Study design; Sampling bias; Missing data; Measures of disease; Random Variables; Binary/Binomial RVs; Normal RVs; Parameters; Estimates; Data visualization (histograms, boxplots); Measures of center and spread; Data wrangling in R; Data analysis in R; Reproducibility |
| 3-4  | **Case 2: Case-control study**  
This case study looks at a case-control study examining the association of obstructive sleep apnea with heavy vehicle crash risk, conducted in a population of long-distance truck drivers in Western Australia. A number of potential confounders/modifiers are measured.  
**Key topics:** Case-control study design; Observational vs. experimental study design; Measures of excess risk; Probability; Conditional probability; Screening; Misclassification; Confounding; Mediation; Directed acyclic graphs |
| 5-6  | **Case 3: Cohort study**  
This case study will involve a secondary analysis of the results from a randomized 2-arm clinical trial. There will be a continuous exposure (serum drug levels of Tenofovir used for pre-exposure prophylaxis to prevent HIV). The outcome will be disease rate (incidence rate HIV infection), measured in terms of person time from enrollment until HIV infection or the end of follow-up (either due to end of the study or loss to follow-up).  
**Key topics:** Measures of disease; Incidence rates; Measures of excess risk; Effect modification; Graphical and tabular presentation of data; Measurement and measurement error; Selection bias due to loss-to-follow-up; Categorization of continuous variables; Sampling distributions; Confidence intervals; Hypothesis testing; Two-sample tests for binary data; Data wrangling in R; Data analysis in R.  
**Alternative dataset:** Observational cohort such as Multicenter AIDS Cohort Study |
Case 4: Randomized trial
This case study will use data from a longitudinal randomized trial of a virtual reality intervention to reduce acrophobia (fear of heights). The primary outcome is the Heights Interpretation Questionnaire (HIQ) score, a continuous outcome, measured at baseline, end of treatment and one year after end of treatment. In addition to treatment arm, the dataset includes sex and age.

Key topics: Data description and visualization; Measures of spread and location; Study design; Experimental vs observational; Confidence intervals; One and two-sample tests for continuous data; Effect Modification for a continuous outcome; Data analysis in R; Power and Sample Size.

Case 5: Field Study
This case study is designed to determine whether the presence of water bottle refilling stations across campus shifts students towards i) drinking more water rather than sweetened beverages and ii) using refillable rather than disposable water bottles. The case requires students (in groups) to carefully define a scientific question, design an observational field research study to answer that question, collect data, analyze the data and write up the results (could form the basis for final project).

Key topics: Measures of disease frequency; Measures of association; Descriptive summaries of data; Translating a research question into a statistical hypothesis; Conditional probability; Probability models; Causal inference and confounding; Confidence intervals; Hypothesis testing; Data wrangling in R; Data analysis in R

Case 6: Regression
This case study looks at pulmonary forced expiratory volume (FEV) from a cross-sectional sample of 654 children aged 3 – 19. We are interested in the relationship between FEV and age (or height) and between FEV and smoking status (which is confounded by age). Sex is also included in the dataset.

Key topics: Data description and visualization; Measures of spread and location; Confidence intervals; Two-sample tests for continuous data; Correlation; Simple linear regression; Prediction and prediction intervals; Confounding; Data transformation (maybe); Data analysis in R.

Note: Since the FEV dataset is used in BIOST 512, it is preferable to use a different dataset for this case study.

Alternative dataset: WHO World Health Statistical Information System

Final Data Analysis Project Due

Final Exam
Classroom Climate

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- Extend the same listening respect to others I would wish them to extend to me. We all have room to grow to become better listeners in non-judgmental ways.
- Recognize that I might miss things others see and see things others might miss.
- Raise my views in such a way that I encourage others to raise theirs.
- Inquire into others’ views while inviting them to inquire into mine.
- Ask questions when I don’t understand something.
- Surface my feelings in such a way that can make it easier for others to surface theirs.
- Test my assumptions about how and why people say or do things.
- Challenge what was said or done, rather than make assumptions about the individual.
- Beware of either-or thinking.
- Be willing to take risks in moving outside my comfort zones.
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Course Expectations
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Access and Accommodations
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Writing is an important transferable skill and is important for all career pathways. Establishing a strong foundation in writing skills will help you be successful throughout your future course work and career. Therefore, this course includes several written assignments with the goal to help you identify areas of strength and improvement in your writing. However, if you feel you could benefit from additional opportunities to improve these skills, I have included below a list of resources at the UW and others accessible online.

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- Center for Teaching and Learning website, “Academic support for international and multilingual students” ([http://www.washington.edu/teaching/teaching-resources/inclusive-teaching-at-uw/teaching-im-students/academic-support-for-im-students/](http://www.washington.edu/teaching/teaching-resources/inclusive-teaching-at-uw/teaching-im-students/academic-support-for-im-students/))

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- “Online resources for writers” (Amherst) ([https://www.amherst.edu/academiclife/support/writingcenter/resourcesforwriters](https://www.amherst.edu/academiclife/support/writingcenter/resourcesforwriters))
Course Syllabus
PHI 513, Analytic Skills for Public Health II
Winter 2021, 3 credits

Instructor: TBD  
Phone: TBD  
Email: TBD  
Office: TBD  
Office Hours: TBD

Time: (2x/week @ 80 min)  
Location: TBD  
Canvas URL: TBD

Teaching Assistants: TBD  
Phone: TBD  
Email: TBD  
Office: TBD  
Office Hours: TBD

Course Prerequisites
- PHI 511: Foundations of Public Health
- PHI 512: Analytic Skills for Public Health I

Course Description
This course will introduce qualitative and mixed methods and their relevance to rigorous public health research and practice. This course places a strong emphasis on qualitative data analysis as an integral dimension of the mixed-methods approach. The first part of the course will describe contexts for and types of qualitative research questions, introduce frameworks, study designs and sampling approaches in qualitative research, and apply methods for data collection and analysis. The second part of this course focuses on mixed methods research and the integration of quantitative measures of magnitude and frequency with qualitative measures of meaning to produce rich contextual understandings of complex behaviors, cultures, and characteristics. The third part of the course focuses on strength of evidence, distinguishes and draws parallels between implementation and discovery science; and describes alternative study designs in the context of implementation science.
Course Syllabus, PHI 513, Winter 2021

Course Learning Objectives
After successfully completing this course, students will be able to:

1. Define qualitative, mixed methods, and alternative quantitative study designs and select an appropriate study design to address a defined question.
2. Explain purposive sampling and its relevance to qualitative data collection.
3. Demonstrate how to develop a qualitative focus group and interview guide, conduct qualitative data collection, and develop and apply a qualitative codebook.
4. Explain how to establish coding validity and reliability.
5. Conduct a thematic analysis and explain concept saturation.
6. Demonstrate how to report qualitative results and develop a dissemination strategy.
7. Demonstrate fluency with implementation science terms and objectives and distinguish between discovery science and implementation science research.
8. Critically review the relevant scientific and ‘gray’ literature, synthesize the findings across studies and sources of evidence, and position the evidence along the continuum from discovery research to programmatic scaleup.

Textbooks & Readings

Example readings include:

Module 1: Qualitative Methods
- Krueger RA, Casey MA. Focus groups: A practical guide for applied research. Sage publications; 2014

Module 2: Integrating Analytic Methods to Understand and Solve Health Challenges

Module 3: Assessing evidence, alternative study designs, and introduction to implementation science
Course Syllabus, PHI 513, Winter 2021


Learning Assessments & Grading

Final grades will be calculated as follows:

<table>
<thead>
<tr>
<th>Assessment Item</th>
<th>Grade Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Participation (discussion boards, small group engagement)</td>
<td>10%</td>
</tr>
<tr>
<td>Homework (credit/no-credit)</td>
<td>25%</td>
</tr>
<tr>
<td>Weekly timed quizzes (scored, low stakes)</td>
<td>15%</td>
</tr>
<tr>
<td>Qualitative data collection and analysis assignments</td>
<td>25%</td>
</tr>
<tr>
<td>Final project (individual)</td>
<td>25%</td>
</tr>
</tbody>
</table>

Homework can contribute up to 25 percent towards your grade. Homework submissions that are complete, submitted on time, and represent the student's own work will receive credit even if some answers are incorrect. Credit will not be given for submissions that are incomplete (i.e., those that do not fully answer all parts of all questions on the problem set). If you hand in 85% or more of your homework on time as outlined above, then you will receive the maximum possible 20 percent towards your grade.

Students are encouraged to work together or in small groups on the homework problems. A good strategy is for everyone in the group to work on the problems individually and then get together to discuss the more difficult ones. However, the final version you hand in **should reflect your own interpretation and understanding**. That is, support and assistance with developing answers in encouraged; copying answers is not.
## Course Outline

<table>
<thead>
<tr>
<th>Session</th>
<th>Topic Covered</th>
<th>Activities/Assessments/Assignments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>MODULE 1: Qualitative Methods (13 sessions)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Limitations of quantitative research and the need for qualitative methods and mixed designs</td>
<td></td>
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<tr>
<td>2</td>
<td>Frameworks for qualitative research</td>
<td></td>
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<tr>
<td>3</td>
<td>Qualitative Methods</td>
<td></td>
</tr>
<tr>
<td>4-6</td>
<td>Data Collection: Asking questions, Interviews and Focus Groups</td>
<td>Qualitative data exercise 1 due</td>
</tr>
<tr>
<td>7</td>
<td>Purposive Sampling</td>
<td>Qualitative data exercise 2 due</td>
</tr>
<tr>
<td>8-9</td>
<td>Qualitative Data Analysis—Using computer software</td>
<td></td>
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<tr>
<td>10-11</td>
<td>Coding, Interpretation, Inter-coder reliability</td>
<td>Qualitative data exercise 3 due</td>
</tr>
<tr>
<td>12-13</td>
<td>Displaying data, writing results, and dissemination</td>
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<tr>
<td><strong>MODULE 2: Integrating Analytic Methods to Understand and Solve Health Challenges (3 sessions)</strong></td>
<td></td>
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<tr>
<td>14</td>
<td>Mixed methods/iterative qualitative and quantitative</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Examples and best practices</td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Summarizing, reporting, and dissemination</td>
<td></td>
</tr>
<tr>
<td><strong>MODULE 3: Assessing evidence, alternative study designs, and introduction to IS (4 sessions)</strong></td>
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<tr>
<td>17</td>
<td>Strength of evidence, systematic reviews</td>
<td></td>
</tr>
<tr>
<td>18-19</td>
<td>Alternative study designs - including levels of intervention and effect</td>
<td></td>
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<tr>
<td>20</td>
<td>Introduction to implementation science</td>
<td>Final project due</td>
</tr>
</tbody>
</table>

## Classroom Climate

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Course Syllabus, PHI 513, Winter 2021

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- My own viewpoint is important—share it. It will enrich others.
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- Foundation for International Understanding through Students (FIUTS) (http://www.fiuts.washington.edu/)
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- “Online resources for writers” (Amherst) (https://www.amherst.edu/academiclife/support/writingcenter/resourcesforwriters)
Course Syllabus
PHI 514, Determinants of Health
Winter 2021, 3 credits

Instructor: TBD
Phone: TBD
Email: TBD
Office: TBD
Office Hours: TBD

Time: (2x/week @ 1.5 hours)
Location: TBD
Canvas URL: TBD

Teaching Assistants: TBD
Phone: TBD
Email: TBD
Office: TBD
Office Hours: TBD

Course Prerequisites
- PHI 511: Foundations of Public Health
- PHI 512: Analytic Skills for Public Health I

Course Description
Many factors combine and interact to affect the health of individuals and communities. This course will describe and apply frameworks for understanding determinants of health at multiple levels and within different systems. Course material will emphasize individual- and family-level determinants, physical and social environments, population-level determinants, and systems dynamics. Students will learn how to apply theory and how to interpret and weigh evidence to identify and prioritize health determinants for public health research, practice, and policy.
Course Syllabus, PHI 514, Winter 2021

Course Learning Objectives
After successfully completing this course, students will be able to:
1. Recognize and discuss major determinants of health in relation to trends of morbidity and mortality
2. Interpret findings of research studies and explain the value of evidence in evaluating the impact of health determinants.
3. Identify and examine how structural bias, social and other inequities, and racism undermine health and create challenges to achieving health equity at organizational, community and societal levels
4. Apply systems thinking to explain an ecological perspective on the connections among human health, animal health, and ecosystem health
5. Examine how policies impact public health and health equity

Textbooks & Readings
The following textbooks/readings are recommended, but not required:

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</tr>
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<td>Choose one determinant of health and a health outcome. Briefly summarize what is known about the relationship between that determinant and the health outcome you have chosen. Draw and describe conceptual model linking your determinant to the health outcome and describe at least two pathways linking the two. These may be pathways that have been empirically tested or potential pathways based on theory or other related research. Your paper should draw on both assigned readings and your own independent research. The assignment should be 4-5 double spaced pages.</td>
<td></td>
</tr>
<tr>
<td>Group Presentation</td>
<td>25%</td>
</tr>
<tr>
<td>In a 5-10 minute group oral presentation in class, describe how structural bias impacts a health outcome and identify potential solutions.</td>
<td></td>
</tr>
<tr>
<td>Cumulative Class Project</td>
<td>30%</td>
</tr>
<tr>
<td>Use one of the frameworks discussed in the course to describe the impact of multiple determinants on a specific health outcome.</td>
<td></td>
</tr>
</tbody>
</table>
Course Syllabus, PHI 514, Winter 2021

Class Participation and Activities:
In lectures and discussions, active participation is required. Students are asked to come to class prepared to engage in discussions, conduct quick writes, work in groups, and other activities. In some cases, students will be asked to turn in-class assignments in at the end of class or on canvas. At the end of class, students will also be asked to evaluate the participation of other students in assigned groups. In terms of attendance, students should prepare for the unexpected (e.g., always try to attend so that if something happens, such as an illness later in quarter, there is already a buffer). Any personal plans (e.g., flight arrangements) should be scheduled during the regular quarterly breaks in order to avoid unexcused absences.

Course Outline
MODULE 1: Setting the Stage: Hazards, Risks, Systems, and Frameworks (4 class sessions or 6 contact hours)

Topics:
- Introduction to relevant terms and their definitions, including: health, hazard, health equity, health disparities, risk, exposure, vulnerability, prevention, systems, and ecology
- Introduction to ecological and systems thinking, complex adaptive systems, and integrated approaches to studying and protecting health across disciplines and scales
- Introduction to frameworks and mental models for understanding and advancing population health and to strategies for integrating systems thinking with major frameworks and paradigms in public health
- Introduction to the risk paradigm and its core tenets, characterization of the path from hazard exposure to disease, risk assessment, metrics and expressions of risk, and Rose’s “prevention paradoxes”
- Introduction to specific central frameworks, including the socio-ecological framework and planetary health, and to the interplay between theory and practice
- Introduction to evaluation and use of evidence related to determinants of health

Potential Readings:
- Glanz K, Bishop DB. The role of behavioral science theory in development and implementation of public health interventions. Annual review of public health. 2010 Apr 21;31:399-418.
- Series of YouTube videos on complex adaptive systems, currently used in ENVH 511


MODULE 2: Individual and Interpersonal Determinants (4 class sessions or 6 contact hours)

Topics:
- Introduction to individual and interpersonal level determinants, including genetic, behavioral
- Interactions between determinants in various interpersonal contexts (e.g., families, peers)
- Impact of individual and interpersonal level determinants on health behaviors (including relevant theories, such as Health Belief Model, Stage Theories, Social Networks and Social Support)
- Introduction to connections between individual and interpersonal level determinants and interactions with other factors like the physical environment

Potential Readings:
MODULE 3: Physical Environment and Neighborhood Level Determinants (4 class sessions or 6 contact hours)

Topics:
- Environmental hazards, environmental media, routes of exposure, and dose-response functions
- Case studies of chemical, physical, biologic, and other hazards in specific contexts, including potentially arsenic in South Asia, pesticides in food, particulates in air, and heat in the workplace
- Cross-sectional and longitudinal associations between place and health at middle scales (neighborhood to region)
- Principal determinants of health at middle scales, including demographics, wealth, health care access, education, fertility, and social capital
- Interactions between determinants at the fine and middle scales
- Relevant theories and models of health promotion, change management, innovation, and implementation at the middle scale, including diffusion of innovation, organizational change, community development, community organizing, composition vs. context

Potential Readings:
- Prepared readings and videos on arsenic in South Asia, pesticides in food, air pollution, and heat in the workplace from ENV H 511
- Selected readings from Frumkin, Environmental Health: From Global to Local, including chapters on Toxicology, Exposure Assessment, and Water and Health.
MODULE 4: Population and Global Level Determinants and Synthesis (4 class sessions or 6 contact hours)

Topics:
- Large scale social determinants of health including structural racism and bias
- Development trajectories, the epidemiological and environmental risk transitions, and health
- Climate change and other planetary health challenges
- Synthesis of determinants of health at different scales and over time: case studies of different synthetic approaches

Potential Readings:
Course Syllabus, PHI 514, Winter 2021


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Course Syllabus, PHI 514, Winter 2021

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Access and Accommodations
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- “Advice on Academic Writing: Using Sources” (http://advice.writing.utoronto.ca/using_sources/)
- “Online resources for writers” (Amherst) (https://www.amherst.edu/academiclife/support/writingcenter/resourcesforwriters)
Course Syllabus
PHI 515, Implementing Public Health Interventions
Spring 2021, 4 credits

Instructor: TBD
Phone: TBD
Email: TBD
Office: TBD
Office Hours: TBD

Time: (2x/week @ 2 hours)
Location: TBD

Teaching Assistants: TBD
Phone: TBD
Email: TBD
Office: TBD
Office Hours: TBD

Canvas URL: TBD

Course Prerequisites
- PHI 511—Foundations of Public Health (Autumn)
- PHI 512—Analytic Skills for Public Health (Autumn)
- PHI 513—Analytic Skills for Public Health II (Winter)
- PHI 514—Determinants of Health (Winter)

Course Description
In this course students will use evidence and ethics in intervention design, conduct, and evaluation. The concepts, models, and methods of implementation science in public health will be emphasized across multiple levels of the socio-ecological framework. Ethical considerations will include assessing and acting on the values and preferences of stakeholder groups and striving for equity in potential outcomes. Through lecture, small group discussion, poster presentation and an intervention project paper, students will learn how to go from evidence to action, building on the perspectives and skills taught in the previous core courses.
Course Syllabus, PHI 515, Spring 2021

Course Learning Objectives
After successfully completing this course, students will be able to:

1. Analyze how primary, secondary, and tertiary prevention is used in the design of implementation of population health interventions
2. Use evidence and ethics to design, implement, and evaluate interventions to promote population health
3. Apply models of implementation, including the Consolidated Framework for Implementation Research, in designing strategies for building partnerships in the implementation of public health interventions
4. Apply understanding of cultural values and practices in designing, implementing, and evaluating public health interventions
5. Design a population-based policy, program, project, or intervention
6. Use basic principles of budgeting and resource management in designing and implementing public health programs
7. Design methods to evaluate public health interventions

Textbooks & Readings
The following textbook is recommended, but not required:
- Planning, Implementing, & Evaluating Health Promotion Programs: A Primer (7th Edition) 7th Edition by James F. McKenzie (Author), Brad L. Neiger, Rosemary Thackeray

Learning Assessments & Grading
Final grades will be calculated as follows:

<table>
<thead>
<tr>
<th>Assessment Item</th>
<th>Grade Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Poster</td>
<td>20%</td>
</tr>
<tr>
<td>Final Intervention proposal</td>
<td>30%</td>
</tr>
<tr>
<td>Milestone assignments toward final proposal (3 * 5% each)</td>
<td>15%</td>
</tr>
<tr>
<td>Intervention outline</td>
<td>10%</td>
</tr>
<tr>
<td>Class Participation</td>
<td>10%</td>
</tr>
<tr>
<td>Module Quizzes (3 * 5% each)</td>
<td>15%</td>
</tr>
</tbody>
</table>

Over the course of the quarter, mastery of competencies will be assessed in a variety of ways. All three modules will conclude with a short quiz in order to assess mastery of specific concepts. Over the course of the quarter, students will work in groups to produce a written proposal and evaluation plan for an intervention design to address a local or global public health problem. Possible public health problems will be drawn across domains representing resource rich and resource poor areas, non-communicable and infectious disease, and prevention and response strategies. Groups will present a poster at the conclusion of the quarter to share their intervention proposal with other students, and students will evaluate other posters.
### Course Outline

<table>
<thead>
<tr>
<th>Session</th>
<th>Topic Covered</th>
<th>Activities/Assessments/Assignments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>MODULE 1: Design Interventions (1 credit)</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| 1 | Risk Management, Types of interventions, Conceptual Frameworks | Suggested readings  
| 2 | Ethics, evidence and theory in intervention design | Suggested readings  
- CDC Guide to Community Preventive Services, Cochrane Reviews, Research tested intervention programs (web-based resources), CDC Diffusion of Effective Behavioral Interventions (DEBIs: [https://effectiveinterventions.cdc.gov/](https://effectiveinterventions.cdc.gov/))  
| 3 | Level of Implementation of Interventions and Level of Prevention of Interventions | Suggested readings  
| 4 | Goal Setting and Logic Models in Intervention Design and Planning | Suggested readings  
5 Cultural Humility and Community-based Participatory Research

Suggested reading

6 Design: putting it all together

Suggested reading

Assessment: End of Module 1 Quiz
Assessment: Milestone assignment due on Outline of Intervention Plan

MODULE 2: Implement Interventions (1 credit)

7 Contexts for Implementation 1: Inner setting (where it takes place)
- Hierarchy of controls -- workplace interventions

Suggested readings
- https://www.cdc.gov/niosh/topics/hierarchy/default.html

8 Context for Implementation: 1 Inner setting
- Design an implementation strategy that reflects a given organizational context and optimizes organizational readiness for effective implementation.

Suggested reading
9 Contexts for Implementation 2: Outer setting (broader context of intervention, including socio-political; cultural; systems thinking; domestic and global infrastructure; comparative health systems)

Suggested readings

10 Models of Intervention Delivery (in healthcare, community-based organizations and public health; development and training; intervention sustainability)

Suggested readings
- McCarthy et al, “Training and HIV-Treatment Scale-Up: Establishing an Implementation Research Agenda”
- https://www.ncbi.nlm.nih.gov/pmc/articles/PMC1483909/

11 Communication for Optimizing Implementation: Risk communication, Engagement of Stakeholders, Marketing of Interventions

Suggested reading

12 Implementing Interventions with Improvement and Learning in Mind

Suggested readings
- Batalden & Davidoff (2007) What is “quality improvement” and how can it transform healthcare?
- Perla (2010) The run chart: a simple analytical tool for learning from variation in healthcare processes
- TwumDanso (2012) A nationwide quality improvement project to accelerate Ghana’s progress toward Millennium Development Goal Four: design and implementation progress.

Assessment: Milestone assignment due on implementation plan
### Module 3: Evaluate and Disseminate Interventions (2 credits)

#### 13 Monitoring Implementation

**Suggested readings**

#### 14 Budget, Identify, Plan, Allocate, Monitor, and Report Resources

**Suggested reading**
- Project Management for Development Professionals Guide: [https://www.pm4ngos.org/pmd-pro/#pmdpro](https://www.pm4ngos.org/pmd-pro/#pmdpro)

**Assessment:** End of Module 2 Quiz

#### 15 Process vs. Outcome Evaluation and Process Evaluation Methods

**Suggested reading**

#### 16 Outcome Evaluation Methods

**Suggested reading**

#### 17 Cost and Cost Effectiveness (the intervention works but can we afford it?)

**Suggested reading**

**Milestone assignment due on evaluation plan**
18 Evaluation, Communication, and Use of Interventions to Inform Action

*Suggested reading*

19 Scale-up, Dissemination, and Sustainability of interventions

*Suggested reading*

Assessment: End of Module 3 Quiz

20 Group Poster Session

Assessment: Poster Session
Assessment: Final Proposal Due

**Classroom Climate**

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- Recognize that I might miss things others see and see things others might miss.
- Raise my views in such a way that I encourage others to raise theirs.
- Inquire into others’ views while inviting them to inquire into mine.
- Ask questions when I don’t understand something.
Surface my feelings in such a way that can make it easier for others to surface theirs.
Test my assumptions about how and why people say or do things.
Challenge what was said or done, rather than make assumptions about the individual.
Beware of either-or thinking.
Be willing to take risks in moving outside my comfort zones.
Affirm others.

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Course Syllabus, PHI 515, Spring 2021

- Language Learning Center (https://depts.washington.edu/llc/)
- Center for Teaching and Learning website, “Academic support for international and multilingual students” (http://www.washington.edu/teaching/teaching-resources/inclusive-teaching-at-uw/teaching-im-students/academic-support-for-im-students/)

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Course Syllabus
PHI 516, Public Health Practice
Spring 2021, 3 credits

Instructor: TBD  
Phone: TBD  
Email: TBD  
Office: TBD  
Office Hours: TBD

Time: (2x/week @ 1.5 hours)  
Location: TBD

Teaching Assistants: TBD
Phone: TBD  
Email: TBD  
Office: TBD  
Office Hours: TBD

Canvas URL: TBD

Course Prerequisites
- PHI 511—Foundations of Public Health (Autumn)
- PHI 512—Analytic Skills for Public Health (Autumn)
- PHI 513—Analytic Skills for Public Health II (Winter)
- PHI 514—Determinants of Health (Winter)

Course Description
PHI 516: Public Health Practice is the culminating course of the common MPH core curriculum, designed to integrate and apply knowledge of health determinants and public health systems, analytic skills and evidence-based approaches to real world public health problem solving. This course will develop system thinking skills and an understanding of the interrelationships between public health infrastructure, generation and evaluation of public health evidence, public health policy, leadership, management, communication and community engagement. Students will work in teams to apply their knowledge and skills in these areas to public health practice-based challenges using a case study framework.
Course Syllabus, PHI 516, Spring 2021

Course Learning Objectives
After successfully completing this course, students will be able to:

1. Describe various leadership styles and explain how they influence approaches to problem solving and system functioning.
2. Describe public health organizational dynamics, and explain their influence on the work of public health.
3. Interpret surveillance data to assess community health status and develop a community health improvement plan.
4. Identify and apply community-engagement and advocacy strategies to public health problems and activities.
5. Recommend and apply prevention and control strategies in response to a public health problem.
6. Communicate effectively with various public health stakeholders.
7. Recommend public health program and/or policy evaluation strategies.

Textbooks & Readings

Example readings include:

Module 1: Leadership and Management

Module 2: Community Health Assessment

Module 3: Case Studies
- Case study-specific readings will vary by case study topic.
Learning Assessments & Grading
Students in PHI 516 will work in teams to apply knowledge gained over the course of the foundational MPH curriculum and new skills gained in PHI 516 to tackle challenges in public health practice using a case study framework. Students will be asked to present their findings and recommendations in writing and orally.

Final grades will be calculated as follows:

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Quizzes</td>
<td>20%</td>
</tr>
<tr>
<td>Class participation</td>
<td>10%</td>
</tr>
<tr>
<td>Written case study responses</td>
<td>20%</td>
</tr>
<tr>
<td>Public health program/policy development proposal</td>
<td>30%</td>
</tr>
<tr>
<td>Oral presentation to mock Board of Health</td>
<td>20%</td>
</tr>
</tbody>
</table>

Course Outline
Although the Modules page on the Canvas course site should be used to organize all course materials by session, week, and/or module, the syllabus should include a high-level outline of the sequencing of topics and major course milestones such as in-class activities and due dates for major assignments, quizzes and exams.

Case Studies
Students will be assigned to groups to work through real and timely challenges in public health practice. Student groups will be assigned a case study topic and will complete the following activities:

1. Establish team norms, processes and roles.
2. Gather, analyze and interpret available data and information (as needed) on the public health problem, including community demographics, policies and infrastructure, evidence-based approaches and available resources.
3. Propose an approach to managing the public health problem. Prepare written and oral presentations to argue the value of a proposed approach (including recommendations for additional data collection and analysis, intervention or policy development or implementation, resources needed, evaluation plan).
4. Present proposal to a mock board of health at the end of the quarter.

Example case study topics include:

1. Contaminated water crisis in a resource limited setting
2. Pandemic influenza preparedness and response
3. Managing an opioid epidemic
4. Investigating a cluster of rare infant birth defects
5. Working to improve access to traditional and healthy foods among Native American communities
6. Managing a measles outbreak
<table>
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</tr>
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<tbody>
<tr>
<td>MODULE 1: Leadership and Management</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Framing: Leading in public health; identifying challenges</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Leading self: Vertical development and development strategies; Emotional intelligence</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Group dynamics: Dialogue skills part 1</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Group dynamics: Dialogue skills part 2; creating psychological safety</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Leading teams: Teaming strategies and principles; Facilitation skills</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Leading change: Change management models</td>
<td></td>
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<tr>
<td>7</td>
<td>Creating a culture of creativity: creative confidence; mobilizing others</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Summary; Group presentations</td>
<td></td>
</tr>
</tbody>
</table>

| MODULE 2: Community Health Assessment and Improvement Partnerships |
| 9 | Health needs assessments |
| 10 | Public health surveillance |
| 11 | Developing and implementing public health programs/policies |
| 12 | Program monitoring and evaluation |

| MODULE 3: Public Health Case Studies: Where the rubber meets the road |
| 13 | Working with policy makers |
| 14 | Public health advocacy |
| 15 | Communication strategies: identifying and understanding stakeholders |
| 16 | Community engagement |
| 17 | Communication strategies: honing the message |
| 18 | Working with media (print, radio, TV, social) |
| 19 | Student presentations (mock Board of Health) |
| 20 | Student presentations (mock Board of Health) |

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Course Syllabus, PHI 516, Spring 2021

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Students at the University of Washington (UW) are expected to maintain the highest standards of academic conduct, professional honesty, and personal integrity. The UW School of Public Health (SPH) is committed to upholding standards of academic integrity consistent with the academic and professional communities of which it is a part. Plagiarism, cheating, and other misconduct are serious violations of the UW Student Conduct Code (WAC 478-120). We expect you to know and follow the university’s policies on cheating and plagiarism, and the SPH Academic Integrity Policy. Any suspected cases of academic misconduct will be handled according to University of Washington regulations. For more information, see the UW Community Standards and Student Conduct web site.

Writing Skills Information
Writing is an important transferable skill and is important for all career pathways. Establishing a strong foundation in writing skills will help you be successful throughout your future course work and career. Therefore, this course includes several written assignments with the goal to help you identify areas of strength and improvement in your writing. However, if you feel you could benefit from additional opportunities to improve these skills, I have included below a list of resources at the UW and others accessible online.
Course Syllabus, PHI 516, Spring 2021

**UW Resources:**
- Odegaard Writing and Research Center (http://depts.washington.edu/owrc/)
- OWRC English language support (http://depts.washington.edu/owrc/english-language-support)
- UW Libraries: Campus Writing Resources (https://guides.lib.uw.edu/research/writing-resources)
- UW Speaking Center (http://www.com.washington.edu/speaking-center/)
- CLUE late night writing center (http://webster.uaa.washington.edu/asp/website/clue/writing-center/)
- UW International and English Language Programs (https://www.ielp.uw.edu/)
- Foundation for International Understanding through Students (FIUTS) (http://www.fiuts.washington.edu/)
- Language Learning Center (https://depts.washington.edu/llc/)
- Center for Teaching and Learning website, “Academic support for international and multilingual students” (http://www.washington.edu/teaching/teaching-resources/inclusive-teaching-at-uw/teaching-im-students/academic-support-for-im-students/)

**Online Resources:**
- Purdue Online Writing Lab (OWL) (https://owl.purdue.edu/owl/purdue_owl.html)
- The Purdue Online Writing Lab: “ESL Students” (https://owl.purdue.edu/owl/english_as_a_second_language/esl_students/index.html)
- “Advice on Academic Writing” (University of Toronto) (http://advice.writing.utoronto.ca/)
- “Advice on Academic Writing: Using Sources” (http://advice.writing.utoronto.ca/using_sources/)
- “Online resources for writers” (Amherst) (https://www.amherst.edu/academiclife/support/writingcenter/resourcesforwriters)